To make the next bold leap in Ohio State's land-grant history of excellence and impact, we aspire to be a leading national flagship public research university.

WEXNER MEDICAL CENTER

To be a leading academic medical center that drives breakthrough healthcare solutions to improve people's lives

Characteristics of Leading Academic Medical Centers

High-impact basic and translational research



Excellence in teaching and learning

Highest quality, patient-centered care

Significant community impact



Highly accessible



Distinctive programs

Best talent

Innovative, inquisitive culture

World-class facilities

Operational excellence and resource stewardship

Impact of the Strategic Plan

BEST HOSPITALS USNEWS NATIONAL WARDINGSTRUTTS 2018-19

Number of ranked specialties by U.S. News & World Report in 2018



Heart transplants performed

Providers recognized in the top 10 percent of providers in patient satisfaction nationally

52% and **24%**

\$25M

women and under-represented minorities

In-coming College of Medicine class are

\$18M and \$10M NIH award for Clinical and Translational Science

Transformative gifts, including the Bob and Corrine Frick Center for Heart Failure and Arrhythmia, and the Belford Family Charitable Fund for spinal cord research

8 Programmatic focus areas:

Cancer: William Farrar, MD, Raphael Pollock, MD, PhD

Critical Care: Steven Steinberg, MD

Diabetes: Matthew Ringel, MD

Digestive Diseases: Darwin Conwell, MD; Benjamin Poulose, MD

Heart: Tom Ryan, MD

Neuro: Russell Lonser, MD; Benjamin Segal, MD Musculoskeletal: Andrew Glassman, MD Transplant: W. Kenneth Washburn, MD

Key Actions

Talent and Culture

- Creation of a new faculty compensation plan
- Advancing recruitment and retention efforts, including improved hiring process, hiring of key leadership positions and a focus on diversity
- Development of a comprehensive faculty and staff engagement plan

Research and Education

- A new research strategic plan centered on interdisciplinary
 team science
- Strengthen new areas and create centers
- Provide new faculty support mechanisms
- · A new interdisciplinary health science education curriculum

Innovative Care Delivery Models

- Designated an Accountable Care Organization (ACO)
- Participated in bundled payments for care improvement
- Focused on the health of the community through Annual Community Health Days
- Developed new hospice and durable medical equipment services

Access and Quality

- Ohio State University East Hospital achieved Level III Trauma Status
- Expanding virtual health to new regional locations and consumers
- Expansion of online patient appointment scheduling
- * CMS five-star quality rating

Scale and Network

- Formed the Healthy State Alliance with Bon Secours Mercy Health
- Referral management and community provider engagement
- Enhancing the Ohio State Health Network
- · Expanding access to tertiary care

Facilities

- Design and programming for the future ambulatory care sites, research building, health science center and inpatient tower
- Partnership with Nationwide Children's Hospital to open the first Proton Therapy Facility in the region

Outcomes

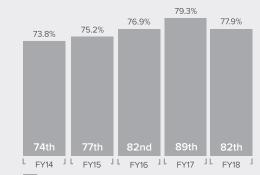
Total Research Awards in Millions



Total Research Awards

Ohio State's Patient Satisfaction HCAHPS Overall

Using a number from 0 to 10, what number would you use to rate this hospital?



Inpatient HCAHPS Overall Rating National Percentile

Percentages reflect Inpatient HCAHPS Overall Rating Percent 9s and 10s

Future Actions

- Recruitment and retention of leading scientists, teams, faculty and staff
- Building a sustainable culture that allows our diverse and talented faculty and staff to thrive
- Programming and Construction of:
- Interdisciplinary health science education center and research building
- Comprehensive ambulatory sites in the next three years
- Future inpatient tower
- Continued partnership with Mercy Health to positively impact the health of Ohio and our larger community
- New means to serve the most vulnerable, such as the Mobile Health Unit
- Continued focus on improving our effectiveness and operations
- Continued development of innovative care delivery models
- Launch of the development campaign to advance Ohio State Wexner Medical Center's strategic plan