

OHIO STATE'S STRATEGIC PLAN

TIME AND CHANGE

Enable, Empower and Inspire

To make the next bold leap in Ohio State's land-grant history of excellence and impact, we aspire to be a leading national flagship public research university.

WEXNER MEDICAL CENTER

To be a leading academic medical center that drives breakthrough healthcare solutions to improve people's lives

Characteristics of Leading Academic Medical Centers	Impact of the Strategic Plan	Key Actions	Outcomes	Future Actions
<p>High-impact basic and translational research</p> <p>Excellence in teaching and learning</p> <p>Highest quality, patient-centered care</p> <p>Significant community impact</p> <p>Highly accessible</p> <p>Distinctive programs</p> <p>Best talent</p> <p>Innovative, inquisitive culture</p> <p>World-class facilities</p> <p>Operational excellence and resource stewardship</p>	<p>10 Number of ranked specialties by U.S. News & World Report in 2018</p> <p>500 Heart transplants performed</p> <p>300 Providers recognized in the top 10 percent of providers in patient satisfaction nationally</p> <p>52% and 24% In-coming College of Medicine class are women and under-represented minorities</p> <p>\$25M NIH award for Clinical and Translational Science</p> <p>\$18M and \$10M Transformative gifts, including the Bob and Corrine Frick Center for Heart Failure and Arrhythmia, and the Belford Family Charitable Fund for spinal cord research</p> <p>8 Programmatic focus areas:</p> <ul style="list-style-type: none"> Cancer: William Farrar, MD, Raphael Pollock, MD, PhD Critical Care: Steven Steinberg, MD Diabetes: Matthew Ringel, MD Digestive Diseases: Darwin Conwell, MD; Benjamin Poulouse, MD Heart: Tom Ryan, MD Neuro: Russell Lonser, MD; Benjamin Segal, MD Musculoskeletal: Andrew Glassman, MD Transplant: W. Kenneth Washburn, MD 	<p>Talent and Culture</p> <ul style="list-style-type: none"> Creation of a new faculty compensation plan Advancing recruitment and retention efforts, including improved hiring process, hiring of key leadership positions and a focus on diversity Development of a comprehensive faculty and staff engagement plan <p>Research and Education</p> <ul style="list-style-type: none"> A new research strategic plan centered on interdisciplinary team science Strengthen new areas and create centers Provide new faculty support mechanisms A new interdisciplinary health science education curriculum <p>Innovative Care Delivery Models</p> <ul style="list-style-type: none"> Designated an Accountable Care Organization (ACO) Participated in bundled payments for care improvement Focused on the health of the community through Annual Community Health Days Developed new hospice and durable medical equipment services <p>Access and Quality</p> <ul style="list-style-type: none"> Ohio State University East Hospital achieved Level III Trauma Status Expanding virtual health to new regional locations and consumers Expansion of online patient appointment scheduling * CMS five-star quality rating <p>Scale and Network</p> <ul style="list-style-type: none"> Formed the Healthy State Alliance with Bon Secours Mercy Health Referral management and community provider engagement Enhancing the Ohio State Health Network Expanding access to tertiary care <p>Facilities</p> <ul style="list-style-type: none"> Design and programming for the future ambulatory care sites, research building, health science center and inpatient tower Partnership with Nationwide Children's Hospital to open the first Proton Therapy Facility in the region 	<p>Total Research Awards</p> <p>in Millions</p> <p>Ohio State's Patient Satisfaction HCAHPS Overall</p> <p>Using a number from 0 to 10, what number would you use to rate this hospital?</p> <p>Percentages reflect Inpatient HCAHPS Overall Rating Percent 9s and 10s</p>	<ul style="list-style-type: none"> Recruitment and retention of leading scientists, teams, faculty and staff Building a sustainable culture that allows our diverse and talented faculty and staff to thrive Programming and Construction of: <ul style="list-style-type: none"> Interdisciplinary health science education center and research building Comprehensive ambulatory sites in the next three years Future inpatient tower Continued partnership with Mercy Health to positively impact the health of Ohio and our larger community New means to serve the most vulnerable, such as the Mobile Health Unit Continued focus on improving our effectiveness and operations Continued development of innovative care delivery models Launch of the development campaign to advance Ohio State Wexner Medical Center's strategic plan